



SHAREHOLDER RELATIONS DEPARTMENT
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September 24, 2014

Mr. Paul Dickinson
Chief Executive
Carbon Disclosure Project
40 Bowling Green Lane
London, EC1R 0NE
United Kingdom

Re: Response to Investor CDP 2014 Information Request

Dear Mr. Dickinson:

Big Lots, Inc. (together with its subsidiaries referred to collectively herein as “we,” “us,” and “our”) is a unique, non-traditional, discount retailer in the United States. As of the end of our second quarter of fiscal 2014, we operated 1,493 stores in 48 contiguous United States. Our responses to the CDP 2014 Information Request are exclusively for our U.S. operations, they do not include our Canadian Operations. As previously announced, we completed the wind down of our Canadian Operations earlier this year. More information about Big Lots is available on our website located at www.biglots.com.

We are providing responses to questions posed by the Investor CDP 2014 Information Request on a voluntary basis. Our responses are provided based on the information we have available – which we do not believe encompasses all sources of our GHG emissions and does not allow us to respond to each question posed by the request. We have indicated “no response,” “not applicable,” “unknown” or omitted questions when we have no response. We make no representations or warranties as to the accuracy or completeness of the information we have provided in response to the request, and we do not undertake any obligation to update our response to or omission of any question.

Please note that only this letter, in its entirety, shall be considered our official response to the Investor CDP 2014 Information Request. Any alteration, abstraction or abbreviation of our complete response shall not be considered our official response and the same is not endorsed by us and may not represent our views.

Any forward-looking statements we make in response to the request involve risks and uncertainties and are subject to the safe harbor provisions as stated in our filings with the U.S. Securities and Exchange Commission. Actual results may differ materially from those described in our forward-looking statements.

Thank you for your interest in Big Lots and allowing us to contribute to the Carbon Disclosure Project. We appreciate the opportunity to share with you the important steps we have taken to mitigate the impact of our operations on the environment, while seeking to grow and improve our financial outlook.

Sincerely,

Big Lots, Inc.

CC0.2

Reporting Year

Please state the start and end date of the year for which you are reporting data.

The current reporting year is the latest/most recent 12-month period for which data is reported. Enter the dates of this year first.

We request data for more than one reporting period for some emission accounting questions. Please provide data for the three years prior to the current reporting year if you have not provided this information before, or if this is the first time you have answered a CDP information request. (This does not apply if you have been offered and selected the option of answering the shorter questionnaire). If you are going to provide additional years of data, please give the dates of those reporting periods here. Work backwards from the most recent reporting year.

Please enter dates in following format: day(DD)/month(MM)/year(YYYY) (i.e. 31/01/2001).

Enter Periods that will be disclosed
Sun 03 Feb 2013 - Sun 02 Feb 2014

CC0.3

Country list configuration

Please select the countries for which you will be supplying data. This selection will be carried forward to assist you in completing your response.

Select country
United States of America

CC0.4

Currency selection

Please select the currency in which you would like to submit your response. All financial information contained in the response should be in this currency.

USD(\$)

CC0.6

Modules

As part of the request for information on behalf of investors, electric utilities, companies with electric utility activities or assets, companies in the automobile or auto component manufacture sectors, companies in the oil and gas industry, companies in the information technology and telecommunications sectors and companies in the food, beverage and tobacco sectors should complete supplementary questions in addition to the main questionnaire.

If you are in these sectors (according to the Global Industry Classification Standard (GICS)), the corresponding sector modules will not appear below but will automatically appear in the navigation bar when you save this page. If you want to query your classification, please email respond@cdp.net.

If you have not been presented with a sector module that you consider would be appropriate for your company to answer, please select the module below. If you wish to view the questions first, please see <https://www.cdp.net/en-US/Programmes/Pages/More-questions.aspx>.

Further Information

Module: Management

Page: CC1. Governance

CC1.1

Where is the highest level of direct responsibility for climate change within your organization?

Individual/Sub-set of the Board or other committee appointed by the Board

CC1.1a

Please identify the position of the individual or name of the committee with this responsibility

Our Public Policy and Environmental Affairs Committee ("PPEAC") was formed in 2008 for the purpose of taking a leadership role in shaping our policies and practices as they relate to current and emerging public policy, environmental and social issues that may impact us. The PPEAC is a management committee that reports to the Nominating / Corporate Governance Committee of our Board of Directors.

CC1.2

Do you provide incentives for the management of climate change issues, including the attainment of targets?

No

CC1.2a

Please provide further details on the incentives provided for the management of climate change issues

Who is entitled to benefit from these incentives?	The type of incentives	Incentivized performance indicator

Further Information

Page: CC2. Strategy

CC2.1

Please select the option that best describes your risk management procedures with regard to climate change risks and opportunities

Integrated into multi-disciplinary company wide risk management processes

CC2.1a

Please provide further details on your risk management procedures with regard to climate change risks and opportunities

Frequency of monitoring	To whom are results reported	Geographical areas considered	How far into the future are risks considered?	Comment
Annually	Individual/Sub-set of the Board or committee appointed by the Board		Up to 1 year	

CC2.1b

Please describe how your risk and opportunity identification processes are applied at both company and asset level

The PPEAC oversees management of risks associated with public policy, environmental and social matters that may affect our operations, performance or public image. Individual departments within our company may identify risk and opportunities from climate change and, if significant risks or opportunities exist which may affect our business, raise such matters to the PPEAC and/or management for further analysis.

CC2.1c

How do you prioritize the risks and opportunities identified?

Individual departments within our company may identify risk and opportunities from climate change and, if significant risks or opportunities exist which may affect our business, raise such matters to the PPEAC and/or management for further analysis.

CC2.1d

Please explain why you do not have a process in place for assessing and managing risks and opportunities from climate change, and whether you plan to introduce such a process in future

Main reason for not having a process	Do you plan to introduce a process?	Con
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CC2.2

Is climate change integrated into your business strategy?

Yes

CC2.2a

Please describe the process of how climate change is integrated into your business strategy and any outcomes of this process

The PPEAC oversees management of risks associated with public policy, environmental and social matters that may affect our operations, performance or public image. Individual departments within our company may identify risk and opportunities from climate change and, if significant risks or opportunities exist which may affect our business, raise such matters to the PPEAC and/or management for further analysis. Among the responsibilities of the PPEAC are the duties to: (a) identify and review current and emerging environmental issues relating to emissions, greenhouse gases, climate change, energy consumption and conservation programs; (b) review and assess our policies, practices, performance and compliance with respect to those environmental issues, as well as the impact such issues had on us; (c) discuss our strategies for addressing the future impact of those environmental issues on our operations and performance; (d) report its activities, findings and recommendations to our Board of Directors; and (e) report to management such matters within the PPEAC's purview that it believes have, or are reasonably likely to have, a material effect on our operations or financial statements or would otherwise be required to be publicly disclosed by us under applicable laws, rules or regulations.

CC2.2b

Please explain why climate change is not integrated into your business strategy

CC2.3

Do you engage in activities that could either directly or indirectly influence public policy on climate change through any of the following? (tick all that apply)

CC2.3a

On what issues have you been engaging directly with policy makers?

Focus of legislation	Corporate Position	Details of engagement	Proposed legislative solution
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CC2.3b

Are you on the Board of any trade associations or provide funding beyond membership?

CC2.3c

Please enter the details of those trade associations that are likely to take a position on climate change legislation

Trade association	Is your position on climate change consistent with theirs?	Please explain the trade association's position	How have you, or are you attempting to, influence the position?
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CC2.3d

Do you publically disclose a list of all the research organizations that you fund?

CC2.3e

Do you fund any research organizations to produce or disseminate public work on climate change?

CC2.3f

Please describe the work and how it aligns with your own strategy on climate change

CC2.3g

Please provide details of the other engagement activities that you undertake

CC2.3h

What processes do you have in place to ensure that all of your direct and indirect activities that influence policy are consistent with your overall climate change strategy?

CC2.3i

Please explain why you do not engage with policy makers

Further Information

Page: CC3. Targets and Initiatives

CC3.1

Did you have an emissions reduction target that was active (ongoing or reached completion) in the reporting year?

CC3.1a

Please provide details of your absolute target

ID	Scope	% of emissions in scope	% reduction from base year	Base year	Base year emissions (metric tonnes CO2e)	Target year	Comment

CC3.1b

Please provide details of your intensity target

ID	Scope	% of emissions in scope	% reduction from base year	Metric	Base year	Normalized base year emissions	Target year	Comment

CC3.1c

Please also indicate what change in absolute emissions this intensity target reflects

ID	Direction of change anticipated in absolute Scope 1+2 emissions at target completion?	% change anticipated in absolute Scope 1+2 emissions	Direction of change anticipated in absolute Scope 3 emissions at target completion?	% change anticipated in absolute Scope 3 emissions	Comment

CC3.1d

For all of your targets, please provide details on the progress made in the reporting year

ID	% complete (time)	% complete (emissions)	Comment

CC3.1e

Please explain (i) why you do not have a target; and (ii) forecast how your emissions will change over the next five years

CC3.2

Does the use of your goods and/or services directly enable GHG emissions to be avoided by a third party?

CC3.2a

Please provide details of how the use of your goods and/or services directly enable GHG emissions to be avoided by a third party

CC3.3

Did you have emissions reduction initiatives that were active within the reporting year (this can include those in the planning and implementation phases)

CC3.3a

Please identify the total number of projects at each stage of development, and for those in the implementation stages, the estimated CO2e savings

Stage of development	Number of projects	Total estimated annual CO2e savings in metric tonnes CO2e (only for rows marked *)
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CC3.3b

For those initiatives implemented in the reporting year, please provide details in the table below

Activity type	Description of activity	Estimated annual CO2e savings (metric tonnes CO2e)	Annual monetary savings (unit currency - as specified in CC0.4)	Investment required (unit currency - as specified in CC0.4)	Payback period	Estimated lifetime of the initiative, years	Comment
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CC3.3c

What methods do you use to drive investment in emissions reduction activities?

Method	Comment
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CC3.3d

If you do not have any emissions reduction initiatives, please explain why not

Further Information

While we continue to analyze our GHG emissions, we remain committed to using energy in an efficient manner and helping to reduce GHG emissions. We expect to continue advancing this objective by continuing the efforts described herein, as well as exploring additional opportunities to reduce GHG emissions and energy costs. In terms of developing formal, public targets, our position is that we do not make public projections but prefer to maintain a philosophy of continuous improvement. The proof of success in this strategy is that even without formal, public targets – we are reducing our GHG emissions. If we do develop formal targets, we expect that those targets will be internally communicated only.

Page: CC4. Communication

CC4.1

Have you published information about your organization's response to climate change and GHG emissions performance for this reporting year in places other than in your CDP response? If so, please attach the publication(s)

Publication	Page/Section reference	Attach the document
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Further Information

We believe our response to the CDP information requests provides adequate information on these topics, thus we do not generally make additional disclosures. Of course, we will make such disclosures as may be required of us under applicable laws, rules or regulations. While we continue to analyze our GHG emissions, we remain committed to using energy in an efficient manner and helping to reduce GHG emissions. We expect to continue advancing this objective by continuing the efforts described in response to question CC3.3 above, as well as exploring additional opportunities to reduce GHG emissions and energy costs. In terms of developing formal, public targets, our position is that we do not make public projections but prefer to maintain a philosophy of continuous improvement. The proof of success in this strategy is that even without formal targets – we are reducing our GHG emissions. If we do develop targets, we expect that those targets will be internally communicated only.

Module: Risks and Opportunities

Page: CC5. Climate Change Risks

CC5.1

Have you identified any climate change risks that have the potential to generate a substantive change in your business operations, revenue or expenditure? Tick all that apply

CC5.1a

Please describe your risks driven by changes in regulation

Risk driver	Description	Potential impact	Timeframe	Direct/Indirect	Likelihood	Magnitude of impact	Estimated financial implications	Management method	Cost of management

CC5.1b

Please describe your risks that are driven by change in physical climate parameters

Risk driver	Description	Potential impact	Timeframe	Direct/Indirect	Likelihood	Magnitude of impact	Estimated financial implications	Management method	Cost of management

CC5.1c

Please describe your risks that are driven by changes in other climate-related developments

Risk driver	Description	Potential impact	Timeframe	Direct/Indirect	Likelihood	Magnitude of impact	Estimated Financial Implications	Management method	Cost of management
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CC5.1d

Please explain why you do not consider your company to be exposed to risks driven by changes in regulation that have the potential to generate a substantive change in your business operations, revenue or expenditure

We are not currently subject to GHG regulations or emissions caps in the U.S. As a corporation that is primarily an indirect emitter of GHG emissions, it is unlikely that we will be materially affected directly by climate change legislation that is proposed or pending at this time; however, we cannot predict the likelihood or impact of future regulations. Our strategy is to focus on energy efficiency as a means to reduce GHG emissions.

The potential business implications of climate change regulations include increased costs for fossil-based electricity and fuels. We may incur increased product and operational costs as a result of legislation that targets utility companies. If electric utility cap and trade legislation is passed, utility companies may be forced to pass along to their customers the increased costs required in order for them to comply with the requirements of these bills. Also, regulations governing disclosure of the carbon footprint of operations and goods will require an investment in human resource time as well as product tracking databases.

The regulations that emerge to address potential climate change may also impact our supply chain and customers. For example, passage of fuel-related legislation could potentially increase transportation costs for us as our distribution and transportation providers may incur increased expenses in order to comply with such legislation. Consequently, we may incur increased costs to acquire and sell the goods offered in our stores.

As raw material costs increase, so too would our cost of goods sold, which reduces margin and/or forces us to increase prices, which creates increased price sensitivity. As customers pay more for their energy needs, they would likely reduce expenditures in other areas, particularly non-core expenditures, and this may hurt us and many other corporations. We have not attempted to quantify the financial implications of climate change risks or existing or upcoming regulations.

CC5.1e

Please explain why you do not consider your company to be exposed to risks driven by physical climate parameters that have the potential to generate a substantive change in your business operations, revenue or expenditure

Climate change presents us with some physical risks and challenges that may result from extreme weather events. Extreme weather events could increase the risk of damage to real and personal property, business interruption, and increased energy and insurance costs. For example, an increase in average temperatures would likely result in increased costs to control the temperatures in our retail stores, home office and distribution centers.



Increases in the frequency and intensity of severe weather events (particularly hurricanes, tornadoes and flooding events) could potentially result in business interruption, the destruction of buildings and the loss of merchandise. Hurricanes will likely pose the greatest risk to our retail stores in coastal states, but it is possible that storms of greater severity and flooding may also affect other operations across the country.

Additionally, severe weather events could affect our supply chain. Hurricanes in areas of heavy oil production can disrupt oil supplies, reduce production and cause oil prices to increase dramatically. This is a cost that would most likely be passed to us by our distribution and transportation providers. Damage to infrastructure such as interstates and bridges could also potentially disrupt delivery of goods to impacted regions.

Another aspect of potential climate change which poses possible physical risks to us is the rise of global sea level caused by the melting polar icecaps. Rising sea level could result in the increased flooding of retail stores in coastal areas as the result of storm surges which will reach farther inland than they did previously. If sea level rise and associated flooding related to climate change becomes a reality, the proximity of many of our stores to coastal areas may affect our ability to operate efficiently and result in operational costs.

CC5.1f

Please explain why you do not consider your company to be exposed to risks driven by changes in other climate-related developments that have the potential to generate a substantive change in your business operations, revenue or expenditure

As discussed above, an actual change in climate could adversely impact us by: (a) producing higher energy costs at our facilities (energy represents a substantial percentage of the operating cost at our stores, distribution centers and home office) and for our logistics (rising fuel costs, which may be partly triggered by climate change, will challenge us to contain costs passed on to us by our distribution and transportation providers); (b) increasing our operational expenses (to track and manage climate change issues); and (c) requiring incremental capital investment (for GHG reporting and reduction-related projects). Our objective is to be aware of the implications of our energy decisions and to be a responsible energy consumer in running our business.

Our environmental strategy has been to focus on reducing our indirect GHG emissions through waste reduction and recycling, reducing our energy consumption through energy efficiency projects and through reducing the consumption of fossil fuels by improving our transportation methods. We have launched several initiatives in recent years to mitigate the impact of our operations on the environment, including those discussed in our response to question CC3.3 above.

We assess the effects of potential climate change risks on a case-by-case basis. We generally do not publicly disclose our assessments or the potential impact such risks may have on our financial condition or operating results, unless required to do so by applicable laws or regulations.

Projects we undertake to mitigate potential climate change risks are weighted based various factors, including return on investment. Generally, we conduct pilot programs to measure the impact of the project, with adjustments being made as deemed necessary. Upon completion of the pilot, we will consider a more comprehensive rollout, making changes to the project scope or discontinuing the project. We also track the actual cost of projects and expense item against budgeted amounts to ensure we appropriately account for such liabilities. Through that process, lessons learned are evaluated and prioritized for future opportunities.

Further Information

As a responsible corporate citizen, we recognize that climate change may have a future impact on our environment and economy. Presently, however, it is not anticipated that climate change (or the possibility of climate change) will cause a significant shift in consumer attitudes such that a material risk will be created for us. We believe it is more likely that any shift in consumer attitudes will be around environmental concerns such as recycling, energy conservation, packaging reduction, natural/organic goods and increased online shopping due to increases in fuel costs. We are constantly evaluating these potential risks and the opportunities that may be incorporated in our business strategies.

Page: CC6. Climate Change Opportunities

CC6.1

Have you identified any climate change opportunities that have the potential to generate a substantive change in your business operations, revenue or expenditure? Tick all that apply

CC6.1a

Please describe your opportunities that are driven by changes in regulation

Opportunity driver	Description	Potential impact	Timeframe	Direct/Indirect	Likelihood	Magnitude of impact	Estimated financial implications	Management method	Cost of management

CC6.1b

Please describe the opportunities that are driven by changes in physical climate parameters

Opportunity driver	Description	Potential impact	Timeframe	Direct / Indirect	Likelihood	Magnitude of impact	Estimated financial implications	Management method	Cost of management

CC6.1c

Please describe the opportunities that are driven by changes in other climate-related developments

Opportunity driver	Description	Potential impact	Timeframe	Direct / Indirect	Likelihood	Magnitude of impact	Estimated financial implications	Management method	Cost of management

CC6.1d

Please explain why you do not consider your company to be exposed to opportunities driven by changes in regulation that have the potential to generate a substantive change in your business operations, revenue or expenditure

As a retailer, we do not expect to realize significant increases in business opportunities as a result of regulatory requirements related to climate change issues. We have chosen to focus on reducing our carbon footprint by reducing and preventing waste, reducing our energy consumption, and improving the efficiency of our distribution and transportation processes. By incorporating these strategies into our operations, we hope to reduce our impact on the environment while growing and improving our financial outlook.

CC6.1e

Please explain why you do not consider your company to be exposed to opportunities driven by physical climate parameters that have the potential to generate a substantive change in your business operations, revenue or expenditure

We do not expect to realize significant increases in business opportunities as a result of potential physical changes resulting from climate change. However, stores in areas impacted by hurricanes may experience an increase in sales of certain goods before and after hurricanes, including flashlights, water, hygiene products and batteries. Additionally, if we began to experience longer growing seasons, we may have an opportunity to sell more lawn and garden goods. Of course, such a change may also result in a corresponding decline in sales of goods generally purchased during periods of cold weather (e.g., snow shovels, winter supplies, etc.).

The potential financial effects of opportunities are assessed in much the same way we assess potential climate change risks – on a case-by-case basis. Also, see our response to question CC5.1 above.

CC6.1f

Please explain why you do not consider your company to be exposed to opportunities driven by changes in other climate-related developments that have the potential to generate a substantive change in your business operations, revenue or expenditure

Further Information

Module: GHG Emissions Accounting, Energy and Fuel Use, and Trading

Page: CC7. Emissions Methodology

CC7.1

Please provide your base year and base year emissions (Scopes 1 and 2)

Base year	Scope 1 Base year emissions (metric tonnes CO2e)	Scope 2 Base year emissions (metric tonnes CO2e)

CC7.2

Please give the name of the standard, protocol or methodology you have used to collect activity data and calculate Scope 1 and Scope 2 emissions

Please select the published methodologies that you use

CC7.2a

If you have selected "Other" in CC7.2 please provide details of the standard, protocol or methodology you have used to collect activity data and calculate Scope 1 and Scope 2 emissions

CC7.3

Please give the source for the global warming potentials you have used

Gas	Reference

CC7.4

Please give the emissions factors you have applied and their origin; alternatively, please attach an Excel spreadsheet with this data at the bottom of this page

Fuel/Material/Energy	Emission Factor	Unit	Reference
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Further Information

Page: CC8. Emissions Data - (3 Feb 2013 - 2 Feb 2014)

CC8.1

Please select the boundary you are using for your Scope 1 and 2 greenhouse gas inventory

Financial control

CC8.2

Please provide your gross global Scope 1 emissions figures in metric tonnes CO₂e

CC8.3

Please provide your gross global Scope 2 emissions figures in metric tonnes CO₂e

463379

CC8.4

Are there any sources (e.g. facilities, specific GHGs, activities, geographies, etc.) of Scope 1 and Scope 2 emissions that are within your selected reporting boundary which are not included in your disclosure?

CC8.4a

Please provide details of the sources of Scope 1 and Scope 2 emissions that are within your selected reporting boundary which are not included in your disclosure

Source	Relevance of Scope 1 emissions from this source	Relevance of Scope 2 emissions excluded from this source	Explain why the source is excluded
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CC8.5

Please estimate the level of uncertainty of the total gross global Scope 1 and 2 emissions figures that you have supplied and specify the sources of uncertainty in your data gathering, handling and calculations

Scope 1 emissions: Uncertainty range	Scope 1 emissions: Main sources of uncertainty	Scope 1 emissions: Please expand on the uncertainty in your data	Scope 2 emissions: Uncertainty range	Scope 2 emissions: Main sources of uncertainty	Scope 2 emissions: Please expand on the uncertainty in your data
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CC8.6

Please indicate the verification/assurance status that applies to your reported Scope 1 emissions

CC8.6a

Please provide further details of the verification/assurance undertaken for your Scope 1 emissions, and attach the relevant statements

Type of verification or assurance	Attach the statement	Page/section reference	Relevant standard	Proportion of reported Scope 1 emissions verified (%)
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CC8.6b

Please provide further details of the regulatory regime to which you are complying that specifies the use of Continuous Emissions Monitoring Systems (CEMS)

Regulation	% of emissions covered by the system	Compliance period	Evidence of submission
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CC8.7

Please indicate the verification/assurance status that applies to your reported Scope 2 emissions

CC8.7a

Please provide further details of the verification/assurance undertaken for your Scope 2 emissions, and attach the relevant statements

Type of verification or assurance	Attach the statement	Page/Section reference	Relevant standard	Proportion of Scope 2 emissions verified (%)

CC8.8

Please identify if any data points other than emissions figures have been verified as part of the third party verification work undertaken

Additional data points verified	Comment

CC8.9

Are carbon dioxide emissions from biologically sequestered carbon relevant to your organization?

CC8.9a

Please provide the emissions from biologically sequestered carbon relevant to your organization in metric tonnes CO2

Further Information

Page: CC9. Scope 1 Emissions Breakdown - (3 Feb 2013 - 2 Feb 2014)

CC9.1

Do you have Scope 1 emissions sources in more than one country?

No

CC9.1a

Please break down your total gross global Scope 1 emissions by country/region

Country/Region	Scope 1 metric tonnes CO2e
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CC9.2

Please indicate which other Scope 1 emissions breakdowns you are able to provide (tick all that apply)

CC9.2a

Please break down your total gross global Scope 1 emissions by business division

Business division	Scope 1 emissions (metric tonnes CO2e)
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CC9.2b

Please break down your total gross global Scope 1 emissions by facility

Facility	Scope 1 emissions (metric tonnes CO2e)	Latitude	Longitude
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CC9.2c

Please break down your total gross global Scope 1 emissions by GHG type

GHG type	Scope 1 emissions (metric tonnes CO2e)

CC9.2d

Please break down your total gross global Scope 1 emissions by activity

Activity	Scope 1 emissions (metric tonnes CO2e)

CC9.2e

Please break down your total gross global Scope 1 emissions by legal structure

Legal structure	Scope 1 emissions (metric tonnes CO2e)

Further Information

Page: CC10. Scope 2 Emissions Breakdown - (3 Feb 2013 - 2 Feb 2014)

CC10.1

Do you have Scope 2 emissions sources in more than one country?

No

CC10.1a

Please break down your total gross global Scope 2 emissions and energy consumption by country/region

Country/Region	Scope 2 metric tonnes CO2e	Purchased and consumed electricity, heat, steam or cooling (MWh)	Purchased and consumed low carbon electricity, heat, steam or cooling accounted for CC8.3 (MWh)

CC10.2

Please indicate which other Scope 2 emissions breakdowns you are able to provide (tick all that apply)

CC10.2a

Please break down your total gross global Scope 2 emissions by business division

Business division	Scope 2 emissions (metric tonnes CO2e)
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CC10.2b

Please break down your total gross global Scope 2 emissions by facility

Facility	Scope 2 emissions (metric tonnes CO2e)
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CC10.2c

Please break down your total gross global Scope 2 emissions by activity

Activity	Scope 2 emissions (metric tonnes CO2e)
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CC10.2d

Please break down your total gross global Scope 2 emissions by legal structure

Legal structure	Scope 2 emissions (metric tonnes CO2e)
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Further Information

Our responses do not include our Canadian operations. All Scope 2 GHG emissions disclosed herein are within the U.S



Page: CC11. Energy

CC11.1

What percentage of your total operational spend in the reporting year was on energy?

CC11.2

Please state how much fuel, electricity, heat, steam, and cooling in MWh your organization has purchased and consumed during the reporting year

Energy type	MWh
Fuel	
Electricity	840385
Heat	245086
Steam	
Cooling	

CC11.3

Please complete the table by breaking down the total "Fuel" figure entered above by fuel type

Fuels	MWh

CC11.4

Please provide details of the electricity, heat, steam or cooling amounts that were accounted at a low carbon emission factor in the Scope 2 figure reported in CC8.3

Basis for applying a low carbon emission factor	MWh associated with low carbon electricity, heat, steam or cooling	Comment

Further Information

Page: CC12. Emissions Performance

CC12.1

How do your gross global emissions (Scope 1 and 2 combined) for the reporting year compare to the previous year?

CC12.1a

Please identify the reasons for any change in your gross global emissions (Scope 1 and 2 combined) and for each of them specify how your emissions compare to the previous year

Reason	Emissions value (percentage)	Direction of change	Comment

CC12.2

Please describe your gross global combined Scope 1 and 2 emissions for the reporting year in metric tonnes CO2e per unit currency total revenue

Intensity figure	Metric numerator	Metric denominator	% change from previous year	Direction of change from previous year	Reason for change
	metric tonnes CO2e	unit total revenue			

CC12.3

Please describe your gross global combined Scope 1 and 2 emissions for the reporting year in metric tonnes CO2e per full time equivalent (FTE) employee

Intensity figure	Metric numerator	Metric denominator	% change from previous year	Direction of change from previous year	Reason for change
	metric tonnes CO2e	FTE employee			

CC12.4

Please provide an additional intensity (normalized) metric that is appropriate to your business operations

Intensity figure	Metric numerator	Metric denominator	% change from previous year	Direction of change from previous year	Reason for change
	metric tonnes CO2e				

Further Information

Periods prior to 2007 were not tracked. In comparing 2010 to 2009, emissions did not vary significantly. The comparison between 2011 and 2010 was considerable, with a decline of 10.2%. In comparing 2012 to 2011, there was no absolute decline due to the fact that we added sites to our overall footprint. We have not scored individual sites to measure an emission rating year-over-year by location. We have continued to deploy the same energy efficient technology to maintain / reduced overall energy consumption on per square foot basis.

Page: CC13. Emissions Trading

CC13.1

Do you participate in any emissions trading schemes?

CC13.1a

Please complete the following table for each of the emission trading schemes in which you participate

Scheme name	Period for which data is supplied	Allowances allocated	Allowances purchased	Verified emissions in metric tonnes CO2e	Details of ownership

CC13.1b

What is your strategy for complying with the schemes in which you participate or anticipate participating?

CC13.2

Has your organization originated any project-based carbon credits or purchased any within the reporting period?

CC13.2a

Please provide details on the project-based carbon credits originated or purchased by your organization in the reporting period

Credit origination or credit purchase	Project type	Project identification	Verified to which standard	Number of credits (metric tonnes of CO2e)	Number of credits (metric tonnes CO2e): Risk adjusted volume	Credits cancelled	Purpose, e.g. compliance

Further Information

Page: CC14. Scope 3 Emissions

CC14.1

Please account for your organization's Scope 3 emissions, disclosing and explaining any exclusions

Sources of Scope 3 emissions	Evaluation status	metric tonnes CO2e	Emissions calculation methodology	Percentage of emissions calculated using primary data	Explanation
Purchased goods and services					
Capital goods					
Fuel-and-energy-related activities (not included in Scope 1 or 2)					
Upstream transportation and distribution					
Waste generated in operations					
Business travel					
Employee commuting					
Upstream leased assets					
Downstream transportation and distribution					
Processing of sold products					
Use of sold products					
End of life treatment of sold products					
Downstream leased assets					
Franchises					

Sources of Scope 3 emissions	Evaluation status	metric tonnes CO2e	Emissions calculation methodology	Percentage of emissions calculated using primary data	Explanation
Investments					
Other (upstream)					
Other (downstream)					

CC14.2

Please indicate the verification/assurance status that applies to your reported Scope 3 emissions

CC14.2a

Please provide further details of the verification/assurance undertaken, and attach the relevant statements

Type of verification or assurance	Attach the statement	Page/Section reference	Relevant standard	Proportion of Scope 3 emissions verified (%)

CC14.3

Are you able to compare your Scope 3 emissions for the reporting year with those for the previous year for any sources?

CC14.3a

Please identify the reasons for any change in your Scope 3 emissions and for each of them specify how your emissions compare to the previous year

Sources of Scope 3 emissions	Reason for change	Emissions value (percentage)	Direction of change	Comment
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CC14.4

Do you engage with any of the elements of your value chain on GHG emissions and climate change strategies? (Tick all that apply)

CC14.4a

Please give details of methods of engagement, your strategy for prioritizing engagements and measures of success

CC14.4b

To give a sense of scale of this engagement, please give the number of suppliers with whom you are engaging and the proportion of your total spend that they represent

Number of suppliers	% of total spend	Comment
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CC14.4c

If you have data on your suppliers' GHG emissions and climate change strategies, please explain how you make use of that data

How you make use of the data	Please give details
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CC14.4d

Please explain why you do not engage with any elements of your value chain on GHG emissions and climate change strategies, and any plans you have to develop an engagement strategy in the future

Further Information

We do not track Scope 3 emissions



Module: Sign Off

Page: CC15. Sign Off

CC15.1

Please provide the following information for the person that has signed off (approved) your CDP climate change response

Name	Job title	Corresponding job category
Andrew Regrut	Director, Investor Relations	Other:

Further Information

CDP